

DIRECTION FROM THE SCOTTISH BORDERS INTEGRATION JOINT BOARD

Direction issued under S26-28 of the Public Bodies (Joint Working) (Scotland) Act 2014

Reference number	SBIJB-190423-01
Direction title	Annual Services and Budget Direction 2023
Direction to	Scottish Borders Council and NHS Borders
IJB Approval date	19 April 2023
Services/functions covered by this Direction	All delegated services
Full text of the Direction	<p>The Scottish Borders Health and Social Care Integration Joint Board is directing the Scottish Borders Council and NHS Borders to:</p> <ol style="list-style-type: none">1. Work collaboratively across the Partnership with all delegated services, in line with the Integration Delivery Principles2. Work proactively and collaboratively across the Partnership with the appropriate level of public involvement to design services to meet future need, within available resources. Participate in evaluating the Best Value for Every Pound approach to develop services that have the greatest impact relative to resources deployed. Engage in activity across the Partnership to develop and implement medium-long term strategy and service plans to achieve a balanced financial position across all services.3. Use the delegated budget as noted below to jointly implement the requirements of the Strategic Framework 2023-2026<ul style="list-style-type: none">○ Operate within the annual budget attached , providing core services (Note that this is the initial budget which may change once the Financial Plan, Annual Plan, NHS Board Recovery Plan and IJB Recovery Plan have been approved)○ Outcomes will be measured through appropriate quarterly financial and non-financial performance reporting in line with the Performance Management Framework which will continue to be developed by the IJB via its new Performance and Delivery Committee. Attend the Committee as required.○ As part of quarterly monitoring processes, where any element of this direction is unable to be delivered as a result of financial challenge, or otherwise, the relevant partner organisation should provide a written response detailing their proposed approach, including timescales under which the full direction is expected to be implemented. A template for submission of this return will be provided to all HSPC managers.○ Risks and issues relating to the strategic planning and budgeting of delegated services that require strategic input, must be escalated to the Health and Social Care Executive Team for awareness or decision-making, and onward reporting to the IJB if required. This will include any potential variations resulting in performance / outcomes going off plan (i.e. Budget, Strategic Framework and Annual Plan). This will be incorporated into the monitoring template.○ A further direction will be provided to update the annual budget and advise service priorities from the Annual Plan (to be confirmed by June 2023).4. Work with the IJB CFO to ensure full compliance with set aside guidance.

	<p>5. Provide assurance to the IJB in respect of the integrated Clinical and Care Governance framework, in line with the responsibilities of the Medical Director, Director of Nursing, Midwifery & AHPs, Director of Public Health and Director of Social Work & Practice.</p> <p>6. Ensure that an integrated approach to audit is taken for the delegated services, with oversight from the IJB Audit Committee</p> <p>7. Comply with IJB Financial Regulations and Scheme of Delegation (to be finalised by end June)</p>
Timeframes	<p>To start by: 1 April 2023</p> <p>To conclude by: 31 March 2024</p>
Links to relevant SBIJB report(s)	<p>Health and Social Care Strategic Framework 2023-26</p> <p>Health and Social Care Annual Plan 2023-24 (available from June 2023)</p> <p>Health and Social Care Scheme of Integration for the Scottish Borders</p> <p>Health and Social Care Integration Joint Board: 15 March 2023</p> <p>Financial Regulations</p> <p>Scheme of Delegation and decision making</p> <p>Best Value for Every Pound</p> <p>Budget and Financial Plan</p>
Budget / finances allocated to carry out the detail	<p>Description of Cluster</p> <p>Delegated budget 2023/24. Services covered, and value:</p> <p>Detail to be completed</p>
Outcomes / Performance Measures	<p>The 6 Strategic Framework objectives and ways of working, the National Health and Wellbeing Outcomes performance measures, and all other service quality and performance indicators for the cluster of services will be overseen via the new IJB Performance and Delivery Committee. Delivery of financial targets.</p> <p>To be reissued by end of first quarter, with specific metrics and targets from annual plan</p>
Reporting to IJB/SPG or Audit	<p>Any required monitoring to the Integration Joint Board via the:</p> <ul style="list-style-type: none"> • IJB Performance and Delivery Committee (new committee not yet established - for commissioning activity, financial and non-financial performance) • IJB Audit Committee (for risk management, delivery of legal obligations, financial audit, governance, delivery against specific directions associated to the Strategic Framework and Annual Plan) • IJB Strategic Planning Group (for new plans and proposals associated aligning to the Strategic Framework / Annual Plan)
Date Direction will be reviewed by Audit Committee	<p>Monitoring at September IJB Audit Committee</p>

HSCP Budgets 2023/24

	NHS Borders £m		SBC £m		HSCP £m		
	Budget	Savings	Budget	Savings	Budget	Savings	TOTAL
Prescribing	25.754				25.754	-	25.754
Older People			27.116	(0.050)	27.116	(0.050)	27.066
Learning Disability	3.529		21.152	(0.748)	24.681	(0.748)	23.933
Mental Health	20.398		2.177		22.575	-	22.575
Adult social care			20.212	(1.870)	20.212	(1.870)	18.342
Physical Disability			2.698		2.698	-	5.396
ADP	0.439				0.439	-	0.439
Primary & Community Care							
Independent Contractors	31.487				31.487	-	31.487
Allied Health Professionals	8.166				8.166	-	8.166
Community Hospitals	6.714				6.714	-	6.714
District Nursing	4.592				4.592	-	4.592
Public Dental Services	4.360				4.360	-	4.360
Out of Hours Service	2.609				2.609	-	2.609
Primary Care Improvement	2.160				2.160	-	2.160
Community Based Services	3.035				3.035	-	3.035
Sexual Health	0.793				0.793	-	0.793
Generic Other *	13.653		8.639		22.292	-	30.931
Resource Transfer	2.776				2.776	-	2.776
IJB Reserves	0.186				0.186	-	0.186
					-	-	-
Financial Improvement/ Recovery Plan		(8.185)			-	(8.185)	(8.185)
Total Delegated	130.651	(8.185)	81.994	(2.668)	212.645	(10.853)	201.792

* Generic other includes discharge programme (home first), social care fund

Clusters

NHSB and SBC:

- Public health and health promotion (also including health visiting, school nursing, exc immunisation and vaccination)
- Social prescribing and local area coordination
- Unpaid carer support services
- OTs - expectation that social work care manager and health OT role will both be completed as part of this, bringing the budget together ensures better collective oversight
- Community Equipment and technology enabled care
- Mental health services
- Learning disability services (in and out of area)
- Alcohol and drugs - inc ADP, community addiction services
- Adult public protection, domestic abuse and health visiting
- Intermediate Care - non bed based: SBC Adult Social Care reablement, Home First
- Intermediate Care - bed based: community hospitals, Garden View
- Hospital discharge functions (RAD, START, Discharge and Pathways, Supporting the right direction worker etc)
- Home dialysis
- Community palliative care and long term conditions / cancer
- Localities - a small infrastructure needed to support
- Planning functions, comms, workforce, digital etc

SBC only:

- Adult social work (excluding OTs and adult public protection)
- Adult care at home / extra care housing (excluding SBC reablement)
- Adult residential and nursing care (excluding Garden View and interim care)
- Social care and wider third sector commissioning

NHSB only:

- Commissioned General Practice and 2C practices - health board run GPs
- General dental services, public dental services and oral health
- Community optometry
- Community Pharmacy services and NHS Pharmacy in community
- Prescribing
- Community nursing services - exc health visiting
- Allied health professionals (excluding OTs)
- Immunisation and vaccination

Hospital based services / set aside (we plan but don't commission delivery)